NYSE: REXR

Rexford Industrial Realty

Investor Presentation October 2024



www.rexfordindustrial.com



Forward Looking Statements

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. We caution investors that any forward-looking statements presented herein are based on management's beliefs and assumptions and information currently available to management. Such statements are subject to risks, uncertainties and assumptions and may be affected by known and unknown risks, trends, uncertainties and factors that are beyond our control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated or projected. These risks and uncertainties include, without limitation: general risks affecting the real estate industry (including, without limitation, the market value of our properties, the inability to enter into or renew leases at favorable rates, portfolio occupancy varying from our expectations, dependence on tenants' financial condition, and competition from other developers, owners and operators of real estate); risks associated with the disruption of credit markets or a global economic slowdown; risks associated with the potential loss of key personnel (most importantly, members of senior management); risks associated with our failure to maintain our status as a REIT under the Internal Revenue Code of 1986, as amended; possible adverse changes in tax and environmental laws; and potential liability for uninsured losses and environmental contamination. In some cases, you can identify forward-looking statements by the use of forward-looking terminology such as "may," "will," "should," "expects," "intends," "plans," "anticipates," "believes," "estimates," "predicts," or "potential" or the negative of these words and phrases or similar words or phrases which are predictions of or indicate future events or trends and which do not relate solely to historical matters. The risks described above are not exhaustive and additional factors could adversely affect our business and financial performance, including those discussed in our annual report on Form 10-K, for the year ended December 31, 2023, and subsequent filings with the Securities and Exchange Commission. We expressly disclaim any responsibility to update forward-looking statements, whether as a result of new information, future events or otherwise. Projections, assumptions and estimates of our future performance and the future performance of the industry in which we operate are necessarily subject to a high degree of uncertainty and risk due to a variety of factors, including those described above. These and other factors could cause results to diff er materially from those expressed in our estimates and beliefs and in the estimates prepared by independent parties. Past performance is no guarantee of future results. This Presentation includes certain financial measures not presented in accordance with generally accepted accounting principles in the United States ("GAAP"), which are used by management as a supplemental measure, have certain limitations, and should not be construed as alternatives to financial measures determined in accordance with GAAP. The non-GAAP measures as defined by us may not be comparable to similar non-GAAP financial measures presented by other companies. Our presentation of such measures, which may include adjustments to exclude unusual or non-recurring items, should not be construed as an inference that our future results will be unaffected by other unusual or non-recurring items. A reconciliation to the most directly comparable GAAP measures is provided in the Appendix to this presentation. Further, we do not provide a reconciliation for non-GAAP estimates on a forward-looking basis, where we are unable to provide a meaningful or accurate calculation or estimation of reconciling items and the information is not available without unreasonable effort. This is due to the inherent difficulty of forecasting the timing and/or amount of various items that would impact net income, which is the most directly comparable forward-looking GAAP financial measure. This includes, for example, acquisition costs and other non-core items that have not yet occurred, are out of our control and/or cannot be reasonably predicted. For the same reasons, we are unable to address the probable significance of the unavailable information. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.

Rexford Industrial Overview

Superior Cash Flow Growth Driven By Value Creation



100% Infill Southern California

424
Properties³

50M
Square Feet³

720Buildings³

+1,600
Customers³

350%Total Shareholder Return (Since IPO)⁴

Dividend Growth

(Average Annual Since IPO)⁵

Earnings Growth
(Average Annual Since IPO)

- 1. Calculated as the market value of fully diluted common shares (including common shares of restricted stock, and vested and unvested LTIP units and performance units) as of 9/30/2024, plus liquidation value of preferred equity and total debt at balance sheet carrying value as of 9/30/2024
- 2. These credit ratings may not reflect the potential impact of risks relating to the Company's securities. Credit ratings are not recommendations to buy, sell or hold any security. The Company does not undertake any obligation to maintain the ratings or to advise of any change in ratings
- 3. As of 10/15/2024
- 4. Based on share price as of 7/19/2013 through 10/15/2024
- 5. Based on dividends from 2013 to 2024, including guarterly dividend for 3Q13 through dividend declares on 10/14/2024
- 6. Based on quarterly FFO per share results from 3Q13 to 3Q24

Powered by Value Creation

Substantial Value Creation Through Extensive Internal & External Growth

Superior Growth Driven by Focus on Infill Southern California, Consistently the Highest Demand & Lowest Supply Major Industrial Market in the Nation

Long-Term Value Built Upon Irreplaceable, High-Quality Portfolio

Positioned to Create Value With a Fortress, Low-Leverage Balance Sheet

Exceptional Resiliency & Long-Term Value Creation Fortified by Quantifiable Environmental, Social & Governance Impacts

Value Creation Enables SectorLeading Performance



The Rexford Alpha

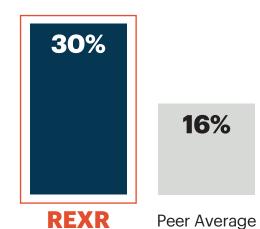
Average Annual FFO per Share Growth (5-Year)

Peer Average
10%
CAGR

+60% greater FFO/share growth¹

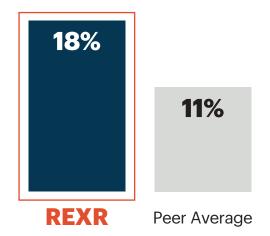
Consolidated NOI Growth²

Average Annual Growth (5-Year)



Dividend per Share Growth³

Average Annual Growth (5-Year)



Source: Company filings unless otherwise noted

- 1. FFO/share growth as of 9/30/2024. Peer group includes PLD, EGP, FR, STAG and TRNO. 3Q24 based on actuals for REXR and consensus estimates as of 10/15/2024 for peers. Estimates represent analyst projections and are not indicative of company estimates and/or guidance. FFO is a non-GAAP financial measure. For a description of FFO and a calculation of these ratios, please see the Appendix
- 2. 5-year CAGRs calculated using consolidated NOI through 9/30/2024 for REXR and published results for peers as of 6/30/2024, NOI is a non-GAAP financial measure. For a description of NOI and a reconciliation of NOI, please see the Appendix
- 3. 5-year CAGR calculated for REXR using dividends from 2020 to 2024, including annualized dividend declared on 10/14/2024 and for peers using dividends declared from 2020 to 2024, including most recent dividend declared on an annualized basis

The Rexford Investment Opportunity

Substantial ValueCreation

Through Extensive Internal & External Growth



Substantial Internal Cash Flow Growth

Internal Growth Drivers



+\$222M Internal Cash NOI Growth Over Next 3 Years

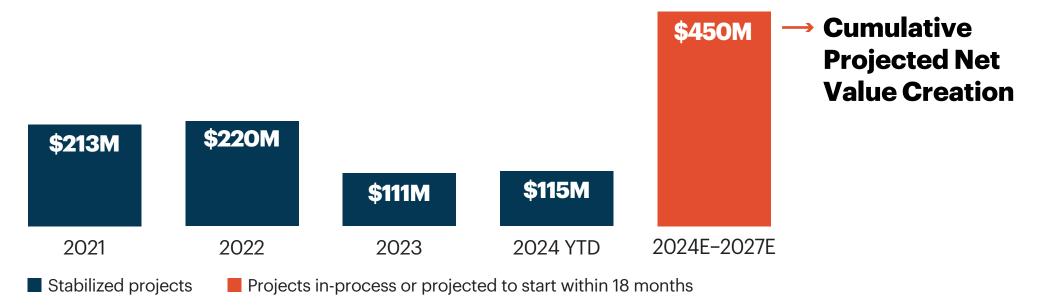
\$662N	3Q 2024 Annualized NOI¹
+\$91N	Repositioning & Redevelopment
+\$72N	Portfolio Mark-to-Market
+\$51N	Annual Embedded Rent Steps
+\$8N	Accretion From Recent Investments
\$884N	3Q 2027 Projected Annualized NOI ²
+34%	6 Growth

^{1.} Based on the annualized sum of 3Q24 cash NOI of \$165.5M. Net Operating Income (NOI) is a non-GAAP measure. See Appendix for a reconciliation of non-GAAP measures used in this presentation

^{2.} Includes projected impact of estimated (a) Mark-to-Market: Re-leasing of next 36-month expiring square footage, not including repositioning/Redevelopment: (b) Repositioning/Redevelopment: Stabilization of properties and spaces undergoing repositioning and redevelopment; (c) Annual Embedded Rent Steps: 3.7% total portfolio on average; and (d) Accretion from Recent Investments: Investments: Investments: Investments: Investments: Investments: Investments: Investments: Investments: Investments are consolidated portfolio. The Company does not provide a reconciliation for its projected internal cash NOI Growth to net income available to common stockholders, the most directly comparable forward looking GAAP financial measure, due to the inherent variability in timing and/or amount of various items that could impact net income available to common stockholders, including, for example, gains/losses on debt extinguishment, impairments and other items that are outside the control of the Company

Repositioning & Redevelopment Produces Significant Accretive Growth & Value Creation

Realized & Future Value Creation From Repositioning & Redevelopment¹



REXFORD VALUE ADD: REPOSITIONING & REDEVELOPMENT

Vertically integrated team drives higher product quality, faster execution & above-market returns Creative vision & value creation strategies honed over decades of experience

Property & functional improvements drive substantial cash flow growth irrespective of market rent growth

Repositioning & Redevelopment In-Process & Pipeline

(expected to start within 18 months)

5.2MSquare feet

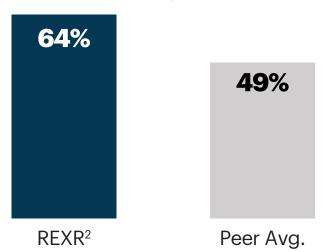
\$450M Estimated remaining spend

6.0%Projected unlevered stabilized yield¹

Unparalleled Depth & Exclusive Focus Within Infill Southern California Enables Outperformance

Net Effective Leasing Spreads Outperformance¹

2021 - 3Q24 YTD



NOI Margin Expansion of +190 bps

2018 - 3Q24 YTD



2024

7.1 Square feet of YTD leasing activity

4.0%
Average embedded
rent steps
in YTD executed leases

REXFORD VALUE ADD: LEASING & OPERATIONAL EXCELLENCE

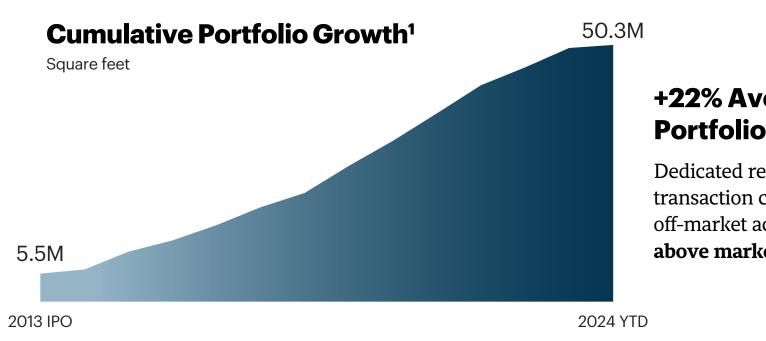
Dedicated customer solutions team maximizes customer opportunity & Rexford performance Capitalizing upon unparalleled, real-time market intelligence as the most active leasing presence in market

Preeminent landlord brand — high asset quality, functionality & level of customer service to over 1,600 tenants

^{1.} Peer group includes PLD, EGP, FR and STAG as TRNO does not publish net effective leasing spreads

^{2.} Excludes the 1.1 million square foot lease extension with Tireco, Inc. at 10545 Production Avenue. The original Tireco, Inc. lease expiration date was January 2025 and included a fixed rate renewal option. During the first quarter of 2024, the lease was extended until January 2027 at the current in-place rent and includes a 4% contractual rent increase in 2026 and two months of rent abatement. This lease extension was excluded for comparability purposes. Including this lease extension, year-to date net effective leasing spreads were 36%

Proprietary Acquisition Sourcing Generates Accretive External Growth Opportunities



+22% Average Annual Portfolio Growth Since IPO

Dedicated research team identifies transaction catalysts that result in off-market acquisitions, generating **above market returns**

REXFORD VALUE ADD: INVESTMENTS

Informational advantage through deep domain expertise & decades of proprietary research Extensive broker relationships bolstered by trusted Rexford brand as market's most active, reliable transaction partner Capitalizing upon highly-fragmented market to create substantial value by modernizing and improving asset functionality >85%

Off/lightly-marketed transactions

executed over the last 4 years

~2,000

Total opportunities with identified catalysts

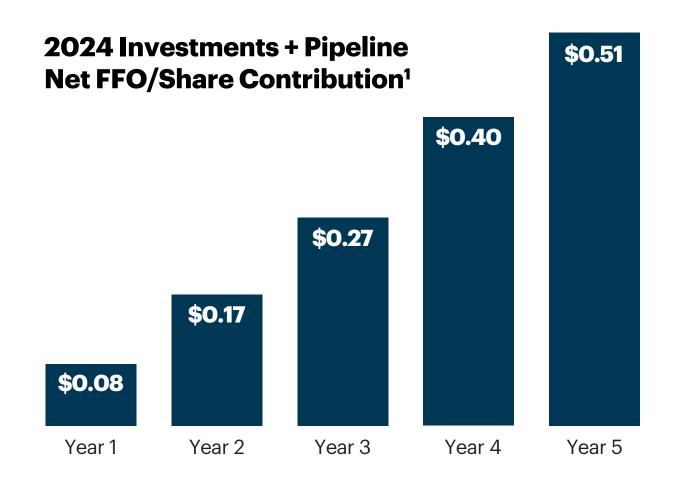
being pursued across infill SoCal

2.8%

Share of Rexford's market ownership

in 1.8B SF market² creates significant growth opportunity

Highly Accretive Investment Strategy Drives Near- & Long-Term Earnings Growth



\$1.6B

2024 Investments +\$200M Pipeline UnderContract or Accepted Offer

4.7%Projected initial unlevered cash yield

5.6%Projected unlevered stabilized cash yield

2024

\$1.4B

YTD investments

4.3M

Square feet

5.0%

Initial unlevered yield

5.7%

Projected unlevered stabilized yield

\$44MYTD dispositions

12.8%

Aggregate unlevered IRR

The Rexford Investment Opportunity

Superior Growth

Driven by Focus on Infill Southern California, Consistently the Highest Demand & Lowest Supply Major Industrial Market in the Nation



4th Largest Industrial Market in the World

Canada 1.5B SF

SoCal **17.7B SF**

U.K. 1.7B SF Germany 2.0B SF

France
1.5B SF Italy
0.8B S

China

Japan 5.1B SF

000

NY/ NJ **\$14B**

0.9B SF

\$16.54 ABR

Largest & Highest Value Market in the Nation

Southern California

2.1B SF \$16.42 ABR Value of Top U.S. Markets by Average Base Rent¹

Chicago \$10B

1.0B SF \$9.46 ABR Pennsylvania

\$8B1.0B SF
\$8.93 ABR

Atlanta

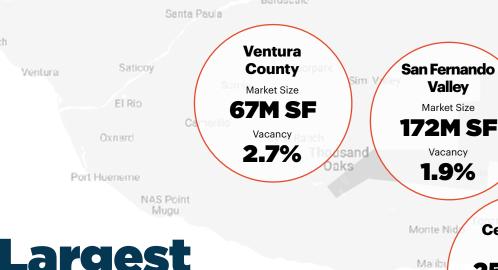
\$6B0.7B SF
\$7.46 ABR

Dallas/ Ft. Worth \$10B 1.3B SF

\$8.11 ABR

1. Source: CBRE Research, 3Q24. Values calculated as total market square footage multiplied by average rent per square foot for each market. Southern California refers to Greater Los Angeles, Inland Empire-West, Inland Empire-East, Orange County and San Diego





Nation's Largest
Market With Lowest
Vacancy Delivers Superior
Fundamentals & Growth'

Largest zone of regional consumption with population of **24 million** and **600K+ businesses**

\$1.7 Trillion GDP — **11th largest** in the world

Infill Market Size

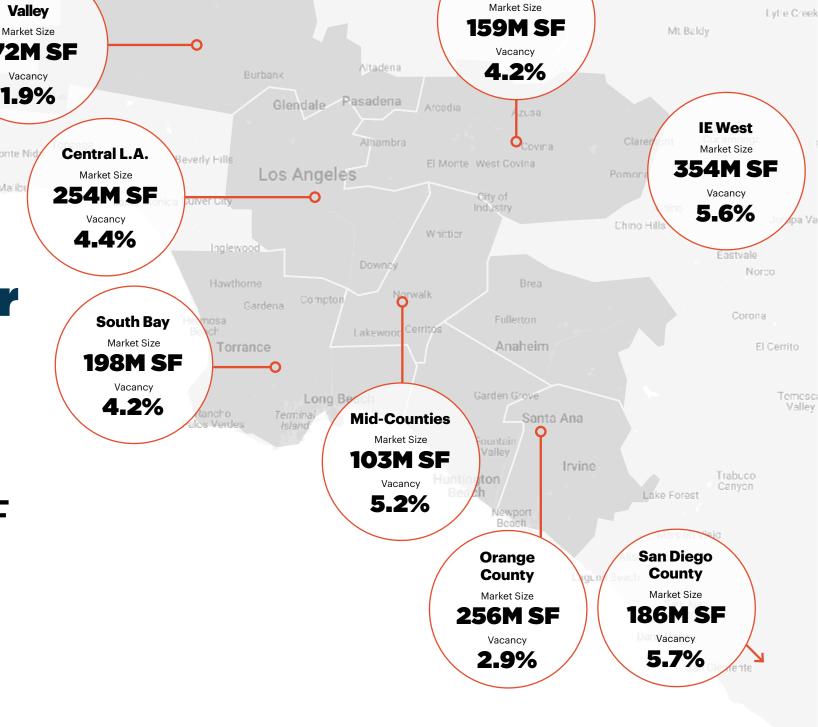
1.8B SF

Santa Clarita

Kagel Canyon

Market Vacancy

4.2%



Hidden

San Gabriel

Valley

Big Pines

Diverse & Growing Demand for Rexford's Infill, Mission-Critical Tenant Locations

Indicative Sector Demand Drivers

E-Commerce/3PLs

Technology innovation transforming supply chain

Construction Trades

CA mandate to increase housing supply >20%

Multi-Channel Retail

Local warehouses serve regional consumption — brick & mortar retail, omnichannel & e-commerce fulfillment

Electric Vehicles

Leading market for rapidly growing EV industry

Manufacturing

Largest manufacturing "state" in the nation

Aerospace

Top market for aerospace education & talent, home to "Space Beach" — 80% of world's aerospace parts made in SoCal

First Mile/Last Mile Access

Minimizes delivery times & lowers transportation costs

Entertainment

Highest inventory of entertainment related space in the world

Medical/Health/Wellness

Growing demand — pharma manufacturing, medical equipment & laboratories/testing facilities

PORTS OF

Los Angeles & Long Beach

~30%

of Total U.S. Port Volume¹

~50%

of L.A. & L.B. Volume Remains in SoCal

Recent Port Activity²

+23%

L.A. & L.B. Ports
YTD YoY
Port Volume

+12%

East Coast Ports³
YTD YoY
Port Volume

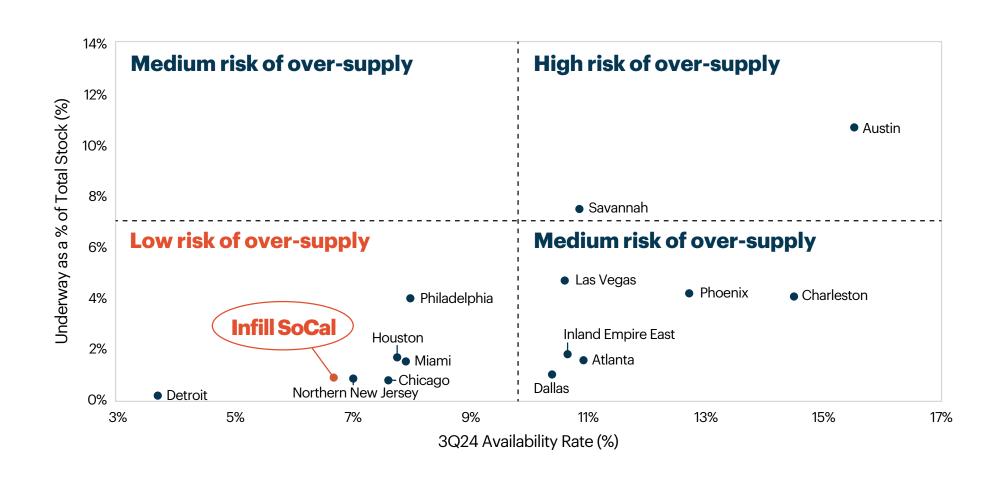
Source: Port statistics published per each individual port's website

^{1.} Port of Los Angeles 2023 Facts & Figures as published in April 2024 and Revised in June 2024

^{2.} Year-to-date reflects port statistics as published through August for Los Angeles & Long Beach and through July for East Coast Ports due to availability of information

^{3.} East Coast Ports are comprised of the ports of Charleston, Houston, New Jersey/New York, Savannah and Virginia

Long-Term Scarcity of Supply in Infill Southern California Insulates Rexford's Portfolio



Infill Southern California Low Supply Risk

Highest barrier market with scarce developable land

Limited new supply replaces existing, obsolete buildings (does not increase industrial base)

Diminishing supply from conversion of industrial to other uses, including housing

Persistent Supply-Demand Imbalance Enables Superior Long-Term Market Fundamentals & Rexford Outperformance

Nation's Lowest Average Vacancy



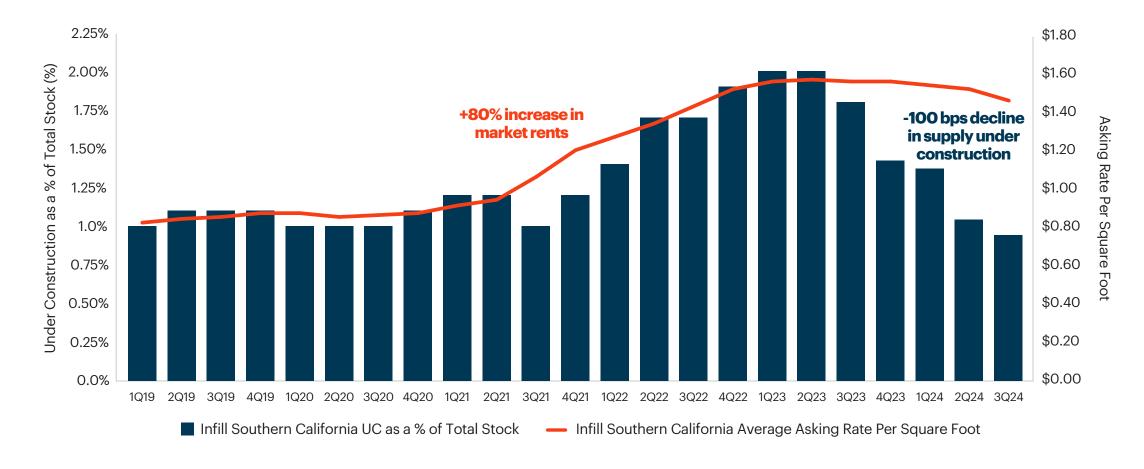
Highest Occupancy, Lowest Volatility



Favorable Supply/Demand Backdrop

Diminishing New Supply Supports Future Rent Growth

Infill Southern California Asking Rates and Under Construction as a % of Total Stock 1Q19-3Q24



The Rexford Investment Opportunity

Long-Term Value

Built Upon Irreplaceable, High-Quality Portfolio



Irreplaceable, High-Quality Portfolio

Rexford's Superior Portfolio Outperforms the Market & Drives Incremental Value

Rexford's Superior Portfolio

High Quality, Highly Functional Generic-Use Industrial

Rexford

\$19.32

Appeals to largest, most diverse tenant demand, minimizing downtime & re-tenanting cost

Premium Infill Locations

Mission-critical locations that are essential to serve regional consumption

Limited Supply of Comparable Product

Prevailing lack of competitive supply with Rexford's average unit size of 26K SF

Average Executed Lease Rate¹

Infill SoCal \$16.26

Leases Executed 2024 YTD

17%
Rexford Rent
Premium

Incremental NOI²

Generated from Rexford Premium Rents \$100 Million

Incremental Value²

Driven by Rexford's Irreplaceable Portfolio \$2 Billion

^{1.} Source: Compstak and Rexford internal portfolio metrics. The Compstak data set includes approximately 1.3K leases and 56.4M square feet of leasing. Infill Southern California refers to Greater Los Angeles, Inland Empire-West, Orange County and San Diego. Excludes Inland Empire-East

^{2.} Incremental NOI is calculated using 20% Average Executed Rate Premium multiplied by current portfolio Annualized Base Rent and adjusted for current NOI margin. Incremental Value is calculated using Incremental NOI and market cap rates

Irreplaceable, High-Quality Portfolio

Rexford's Differentiated Portfolio Attracts Diverse & Strong Tenant Base



General Warehousing & Storage, Third-Party Logistics, Freight Forwarding, Couriers & Express Delivery Services

Arts/Recreation

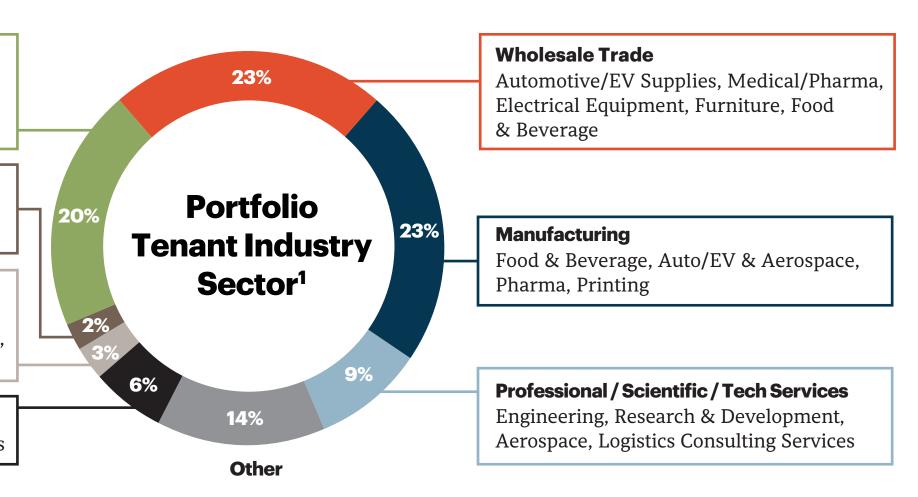
Prop & Event Storage, Recreation, Entertainment Services

Construction

Construction Materials (Flooring, Carpentry, Electrical, Glass, Plumbing, etc.), Contractors, Design

Retail Trade

Electronics, Grocery, Clothing, Housewares



The Rexford Investment Opportunity

Positioned to Create Value

With a Fortress, Low-Leverage Balance Sheet



Fortress, Low-Leverage Balance Sheet

Low-Leverage Balance Sheet Strategically Positions Rexford Through Cycles

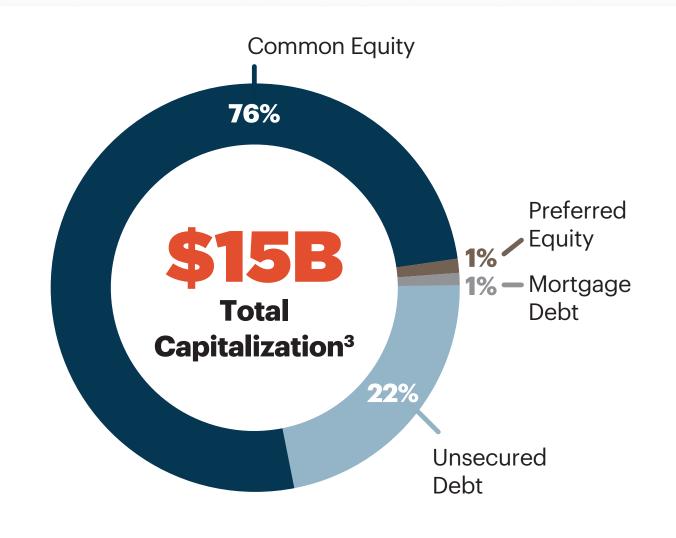
Net Debt / Adjusted EBITDA¹ 4.7x

Net Debt /
Total Enterprise
Value

22.2%

Investment Grade Balance Sheet²

BBH S&P Stable Outlook
BBH Fitch Stable Outlook
Baa2 Moody's Stable Outlook



Note: Unless stated otherwise, all information is as of 9/30/2024

^{1.} Last quarter annualized (LQA) Adjusted EBITDA for 3Q24 adjusts for non-cash stock comp, gains, non-recurring and acquisition expenses and pro forma for the annualized impact of quarterly acquisitions and dispositions

^{2.} These credit ratings may not reflect the potential impact of risks relating to the Company's securities. Credit ratings are not recommendations to buy, sell or hold any security. The Company does not undertake any obligation to maintain the ratings or to advise of any change in rating

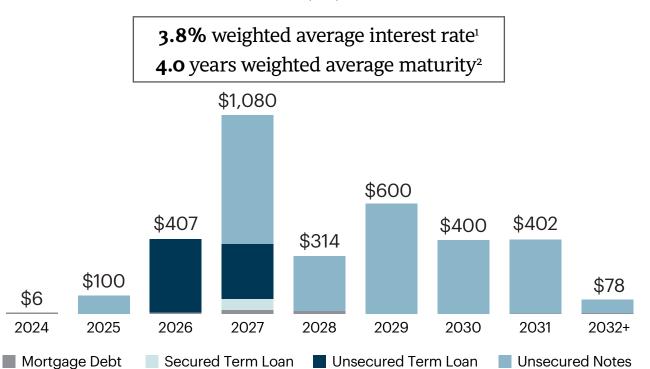
^{3.} Common equity based on share price as of 9/30/2024. Common shares outstanding, OP units preferred equity and debt as of 9/30/2024. Preferred equity reflects 100% of par value of preferred shares

Fortress, Low-Leverage Balance Sheet

Substantial Liquidity Positions Rexford to Capitalize on Accretive Growth Opportunities

Well-Staggered Debt Maturities (\$M)

As of 9/30/2024



Components of Liquidity

- **+\$995M** Revolving Credit Facility
- **+\$614M** Forward Equity Proceeds for Settlement
- +\$62M Cash on Hand
- +Potential Capital Recycling through Dispositions
- =\$1.7B Total Liquidity (as of 10/15/24)

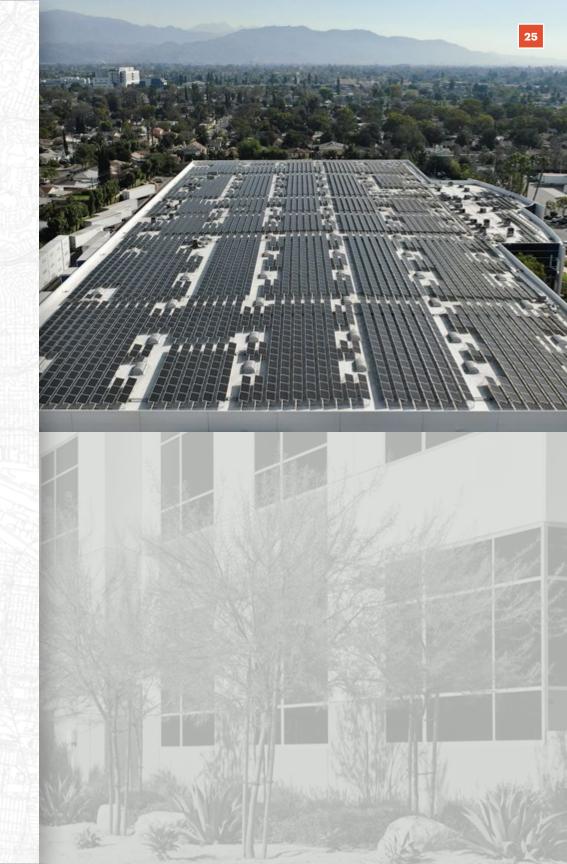
^{1.} Includes the effect of interest rate swaps on \$760 million of indebtedness that were in effect on 9/30/2024

^{2. 4.0} years weighted average maturity and table below assumes exercise of the two one-year extensions for the \$400M term loan facility, per the company's options. Excluding the exercise of these options, the weighted average maturity is 3.8 years

The Rexford Investment Opportunity

Exceptional Resiliency & Long-Term Value Creation

Fortified by Quantifiable Environmental, Social & Governance Impacts



Quantifiable Environmental, Social & Governance Impacts

ESGimpact

Rexford's holistic approach to ESG encompasses the positive environmental, societal and governance impacts derived from our differentiated business model, maximizing resilience, success and stakeholder satisfaction



ENVIRONMENTAL VALUE

We transform inefficient buildings into high-functioning, resource-efficient and higher-value properties, reducing our carbon footprint and driving sustainable growth



SOCIETAL VALUE

We invest in the community and our team, revitalizing industrial properties and neighborhoods and fostering a strong internal company culture



GOVERNANCE VALUE

We uphold a foundation of integrity and excellence, demonstrated by the highest ethical standards and robust governance practices and policies

Quantifiable Environmental, Social & Governance Impacts

Net Zero Commitment in Alignment with Purpose-Driven Business Model



Rexford's targets validated by Science Based Targets Initiative (SBTi)¹

2023

2028

42%Reduction Goal operations emissions

(scope 1 & 2)

2030

99%
Reduction Goal
net zero for value chain

(scope 1, 2 & 3)

2045

60MW

Projected Solar Installed or Committed generating over 90,000 MWh annually

Strategies to Achieve ScienceBased Targets

Collaboration with tenants

to implement sustainable, energy-efficient practices

High green building standards

including LEED and upgrading to highefficiency systems

Lower embodied carbon emissions

implemented in construction materials

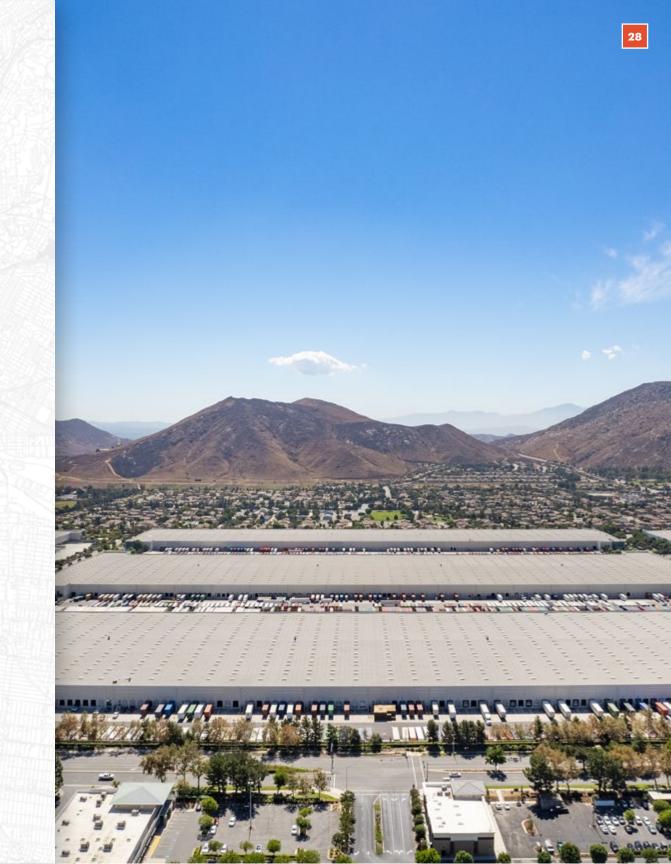
Renewable energy

investments

Third Quarter Financial and Market Highlights

Market Rent Growth & Mark-to-Market Reconciliation

2024 Guidance & Rollforward



Third Quarter 2024 Highlights'

Operating Results¹

3Q 2024 Growth vs. 3Q 2023	
Same Property GAAP NOI	+2.6%
Same Property Cash NOI	+5.3%
Consolidated Portfolio NOI	+17.6%
Core FFO	+13.1%
Core FFO/sh	+5.4%

Leasing Activity

1.6M

3.9%

Sauare feet Average embedded Total leasing volume rent steps²

Achieved leasing spreads

39%

27%

GAAP basis

Cash basis

Investment Activity³

\$131M

550K

Purchase price Acquisitions

Square feet

5.8%

5.9%

Proj. unlevered stabilized yield¹ Initial unlevered yield

\$7M

12.6%

Disposition

Sales price

Unlevered IRR

Repositioning and Redevelopment

In-Process / Near-Term pipeline

5.2M

\$2.0B

Square feet

Total investment

\$450M

Remaining incremental spend

6.0%

Proj. unlevered stabilized yield¹

Balance Sheet & Capital Markets Activity

Maintained low-leverage balance sheet

22.2%

4.7x

Net debt-to-enterprise value Net debt-to-adjusted EBITDA¹

100% Fixed Rate Debt4

Common Shares Settled⁵

4.5M

\$220M

Shares

Total net proceeds

\$614M

Net forward proceeds remaining for settlement⁵

Declared quarterly dividend on October 14, 2024

\$0.4175

10%

Per share

Annualized increase over prior year

Note: All results represent third quarter 2024 activity and metrics as of 9/30/2024 unless otherwise noted

- 1. NOI, FFO, Projected Unlevered Stabilized Yield and Adjusted EBITDA are Non-GAAP financial measures. Please refer to the Non-GAAP reconciliations and definitions in the appendix of this presentation for descriptions and reconciliations of NOI, FFO and Adjusted EBITDA
- 2. Excluding the Dupont repositioning project lease-up of 275,000 square feet, average embedded rent steps averaged 4.0% in 3Q 2024
- 3. Includes one acquisition completed subsequent to quarter end
- 4. Includes the effect of interest rate swaps on \$760 million of indebtedness. Through interest rate swap transactions, we effectively fixed Daily SOFR related to our \$400M term loan facility through June 30, 2025, our \$300M term loan facility through May 26, 2027 and our \$60M term loan facility through July 30, 2026
- 5. Includes a partial settlement of the March offering's outstanding forward equity sale agreement subsequent to quarter end, issuing of 2,884,380 shares of common stock for net proceeds of \$140.0 million in October

Market Rent Growth & Mark-to-Market Reconciliation¹

Market Rent Growth for Rexford Comparable Portfolio²

	Quarter-over-Quarter 2Q 2024 to 3Q 2024	Year-over-Year 3Q 2023 to 3Q 2024
Greater L.A.	-3.0%	-7.0%
Orange County	-1.0%	-2.5%
Inland Empire West	-3.0%	-13.5%
San Diego	-1.0%	-4.0%
Total Infill SoCal	-2.5%	-7.5 %

Mark-to-Market Reconciliation

	Net-Effective
Portfolio Mark-to-Market 2Q 2024	38.0%
Impact of Market Rent Change	-3.5%
Mark-to-Market at 3Q 2024	34.5%
Less: 3Q Leasing (Conversion of MTM)	-3.5%
Less: Portfolio Vacates	0.0%
Less: 3Q Acquisitions	0.0%
Estimated Mark-to-Market at 3Q 2024, net	31.0%

Source: Rexford internal portfolio metrics. Infill SoCal refers to Greater Los Angeles, Inland Empire-West, Orange County, and San Diego. Excludes Inland Empire-East

^{1.} Market rent growth is the percentage change in the current market rate versus the prior period market rate. Mark-to-market is the percentage change in the current market rate versus the current in-place lease rate

^{2.} Comparable property reflects similar quality, functionality and location that compares directly to the Rexford portfolio and is not a measure for the entire market, much of which is comprised of lower quality, less functional industrial property in less desirable locations due to the extensive size, age and geography associated with the 1.8 billion square foot Infill SoCal industrial market. Total Infill SoCal percentages represent weighted averages for the market

2024 Guidance¹

2024 Outlook	YTD Results as of 9/30/24	2Q24 Guidance	3Q24 Updated Guidance	Primary Drivers of 3Q24 Updated Guidance	
Net Income Attributable to Common Stockholders per diluted share	\$0.94	\$1.19 - \$1.21	\$1.20 - \$1.22	Increase in FFO/share projections	
Company share of Core FFO per diluted share	\$1.77	\$2.32 - \$2.34	\$2.33 - \$2.35	See 2024 Guidance Rollforward on <u>Page 32</u>	
Same Property Portfolio NOI Growth - GAAP	4.7%	4.25% - 5.25%	4.25% - 4.75%	Primarily driven by updated Average Same Property Occupancy guidance	
Same Property Portfolio NOI Growth - Cash	7.7%	7.0% – 8.0%	7.0% – 7.5%		
Average Same Property Portfolio Occupancy (Full Year) ²	96.9%	96.5% - 97.0%	96.5% – 96.75%	Driven by timing of expected new rent commencements and the projected early move-out of one larger tenant at 1601 Mission Blvd	
General and Administrative Expenses ³	\$60.2M	+/-\$83.0M	+/- \$83.0M	Unchanged	
Net Interest Expense	\$70.6M	+/-\$99.0M	+/- \$99.0M	Unchanged	

^{1. 2024} Guidance and Guidance Rollforward represent the in-place portfolio as of October 16, 2024, and does not include any assumptions for prospective acquisitions, dispositions or related balance sheet activities that have not closed. A number of factors could impact the Company's ability to deliver results in line with its guidance, including, but not limited to interest rates, inflation, the economy, the supply and demand of industrial real estate, the availability and terms of financing to the Company or to potential acquirers of real estate and the timing and yields for divestment and investment. There can be no assurance that the Company can achieve such results

^{2.} Our 2024 Same Property Portfolio is a subset of our consolidated portfolio and includes properties that were wholly owned by us for the period from January 1, 2023 through October 16, 2024 and excludes properties that were or will be classified as repositioning/redevelopment (current and future) or lease-up during 2023 and 2024 (unless otherwise noted). As of September 30, 2024, our 2024 Same Property Portfolio consisted of 293 properties aggregating 37.0 million rentable square feet

^{3. 2024} General and Administrative expense guidance includes estimated non-cash equity compensation expense of \$38.8 million. Non-cash equity compensation includes restricted stock, time-based LTIP units and performance units that are tied to the Company's overall performance and may or may not be realized based on actual results. The current G&A guidance range contemplates the impact of performance based compensation based on the Company achieving the low or high end of its Core FFO guidance range

2024 Guidance Rollforward¹

Earnings Components	Range (\$ per share)		Notes
2024 Core FFO Per Diluted Share Guidance (Previous)	\$2.32	\$2.34	Q2 2024 Guidance
Same Property Portfolio NOI Growth	-	(0.01)	FY 2024 SP NOI Growth (GAAP) Guidance range of 4.25% – 4.75%
3Q Investments (Includes Closed Subsequent to Quarter End)	0.01	0.01	Incremental NOI related to \$131M of acquisitions closed since prior guidance
3Q Dispositions	-	-	Incremental NOI related to \$7M of dispositions closed since prior guidance
Repositioning/Redevelopment NOI	-	-	Change in incremental NOI from repositionings/redevelopments compared to prior quarter
Net G&A Expense	-	-	FY 2024 Guidance range of +/- \$83.0M
Net Interest Expense	-	-	FY 2024 Guidance range of +/- \$99.0M
Other	-	0.01	Includes impact from projected NOI related to Non-Same Property pool and equity issuance
2024 Core FFO Per Diluted Share Guidance (Current)	\$2.33	\$2.35	
Core FFO Per Diluted Share Annual Growth	6%	7%	

^{1. 2024} Guidance and Guidance Rollforward represent the in-place portfolio as of October 16, 2024, and does not include any assumptions for prospective acquisitions, dispositions or related balance sheet activities that have not closed. A number of factors could impact the Company's ability to deliver results in line with its guidance, including, but not limited to interest rates, inflation, the economy, the supply and demand of industrial real estate, the availability and terms of financing to the Company or to potential acquirers of real estate and the timing and yields for divestment and investment. There can be no assurance that the Company can achieve such results

Property Case Studies





950 West 190th St. Torrance

REXFORD VALUE ADD

Short-term sale leaseback of industrially-zoned office building Future Class-A industrial building will feature heavy power and 1-acre of excess land for trailer and vehicle storage

YEAR ACQUIRED

2024

SOURCING

Off-Market

SITE SPECS (FUTURE)

195,000 SF on 9.2 Acres

ESFR Sprinklers Excess Land LEED Gold

PROJECTED UNLEVERED STABILIZED YIELD

6.7%



RECENTLY STABILIZED REPOSITIONING

500 Dupont Avenue Ontario

REXFORD VALUE ADD

Expanded DH loading, new office construction and secured container storage yard

Prime location with close freeway proximity and an active rail line

Leased in 3Q to a 3PL provider with lease commencement in 4Q24

PROPERTY

Repositioned Single-Tenant Building

YEAR ACQUIRED/RENOVATED

2021/2024

SOURCING

Off-Market

SITE SPECS

274,885 SF on 11.1 Acres

BUILDING ATTRIBUTES

30' Clear 46 DH / 3 GL ESFR Sprinklers Secured Yard New Office LEED Silver

UNLEVERED STABILIZED YIELD **5.5%**





IN-PROCESS REDEVELOPMENT

12772 San Fernando Rd. Sylmar

REXFORD VALUE ADD

Scare, modern functionality creates distinct competitive advantage

High barrier to entry within core infill market of Greater San Fernando Valley

Obtained coveted zoning modification to allow for increased building height, delivering superior utility to tenants

In-Process Redevelopment of Single-Tenant **Building**

YEAR ACQUIRED/RENOVATED

2020/2024

SOURCING

Marketed

143,529 SF on 6.5 Acres

BUILDING ATTRIBUTES (FUTURE)

32' Clear 25 DH / 2 GL DH **ESFR Sprinklers** 4,000 Amps **LEED Silver**

PROJECTED UNLEVERED STABILIZED YIELD

6.6%

Non-GAAP Reconciliations

Definitions

Forward Looking Statements



Non-GAAP Reconciliations

Net Operating Income (\$ in '000s)		
	Qtr ended 9/30/24	Qtr ended 9/30/23
Net Income (Loss)	\$ 70,722	\$ 61,790
Add:		
General and administrative	20,926	18,575
Depreciation & amortization	69,241	60,449
Other expenses	492	551
Interest expense	27,340	15,949
Loss on extinguishment of debt	-	-
Subtract:		
Management, leasing, and development services	156	158
Interest income	3,291	1,029
Gain/(Loss) on sale of real estate	1,745	-
Net Operating Income (NOI)	\$183,529	\$ 156,127
Fair value lease revenue	(6,635)	(7,241)
Straight line rent adjustment	(11,441)	(11,792)
Cash NOI	\$165,453	\$ 137,094
Pro forma effect of acquisitions	426	1,561
Pro forma effect of dispositions	21	-
Pro forma effect of uncommenced leases	870	1,951
Pro forma effect of properties/space under repositioning	26,178	21,135
Pro Forma Cash NOI	\$ 192,948	\$ 161,741

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Appendix

Funds from Operations		
	Qtr ended 9/30/24	Qtr ended 9/30/23
Net Income (Loss)	\$ 70,722	\$ 61,790
Add:		
D&A, including amounts in discontinued operations	69,241	60,449
Subtract:		
Gain on sale of real estate	1,745	-
Funds from Operations	\$ 138,218	\$122,239
Less: preferred stock dividends	(2,314)	(2,314)
Less: FFO, noncontrolling interests	(5,389)	(4,909)
Less: FFO, participating securities	(565)	(461)
Company Share of FFO	\$129,949	\$ 114,555
Funds from Operations	\$ 138,218	\$122,239
Loss on extinguishment of debt	-	-
Interest rate swap amortization	59	59
Acquisition expenses	6	10
Non-capitalizable demolition costs	-	361
Impairment of right-of-use asset	-	-
Less: preferred stock dividends	\$ (2,314)	\$ (2,314)
Less: FFO, noncontrolling interests	(5,391)	(4,924)
Less: FFO, participating securities	(567)	(462)
Less: Write-offs of below-market lease intangibles	_	_
related to unexercised renewal options		
Company Share of Core FFO	\$ 130,011	\$ 114,969
Weighted-average shares outstanding - diluted	219,133	205,448
FFO per share - diluted	\$ 0.59	\$ 0.56
Core FFO per share - diluted	\$ 0.59	\$ 0.56
Annualized Impact		
Net Operating Income	\$ 661,812	\$624,508
Net effect of pro forma adjustments	\$109,980	\$ 98,588
Recurring FFO per share - basic and diluted	\$ 2.36	\$ 2.24

Source: Company filings

EBITDAre and Adjusted EBITDA (\$ in '000s)				
	Qtr ended 9/30/24	Qtr ended 9/30/23		
Net income	\$ 70,722	\$ 61,790		
Interest expense	27,340	15,949		
Depreciation and amortization	69,241	60,449		
Gains on sale of real estate	(1,745)	-		
EBITDAre	\$165,558	\$138,188		
Stock-based compensation amortization	9,918	8,166		
Loss on extinguishment of debt	-	-		
Acquisition expenses	6	10		
Impairment of right-of-use asset	-	-		
Pro forma effect of acquisitions	426	1,561		
Pro forma effect of dispositions	21	-		
Adjusted EBITDA	\$175,929	\$147,925		

Definitions

Cash NOI: Cash basis NOI is a non-GAAP measure, which we calculate by adding or subtracting from NOI (i) fair value lease revenue and (ii) straight-line rent adjustment. We use Cash NOI, together with NOI, as a supplemental performance measure. Cash NOI should not be used as a measure of our liquidity, nor is it indicative of funds available to fund our cash needs. Cash NOI should not be used as a substitute for cash flow from operating activities computed in accordance with GAAP. We use Cash NOI to help evaluate the performance of the Company as a whole, as well as the performance of our Same Property Portfolio.

Core Funds from Operations ("Core FFO"): We calculate Core FFO by adjusting FFO for non-comparable items outlined in the reconciliation on page 37. We believe that Core FFO is a useful supplemental measure and that by adjusting for items that are not considered by us to be part of our on-going operating performance, provides a more meaningful and consistent comparison of the Company's operating and financial performance period-over-period. Because these adjustments have a real economic impact on our financial condition and results from operations, the utility of Core FFO as a measure of our performance is limited. Other REITs may not calculate Core FFO in a consistent manner. Accordingly, our Core FFO may not be comparable to other REITs' core FFO. Core FFO should be considered only as a supplement to net income computed in accordance with GAAP as a measure of our performance. "Company Share of Core FFO" reflects Core FFO attributable to common stockholders, which excludes amounts allocable to noncontrolling interests, participating securities and preferred stockholders (which consists of preferred stock dividends, but excludes non-recurring preferred stock redemption charges related to the write-off of original issuance costs which we do not consider reflective of our core revenue or expense streams).

EBITDAre and Adjusted EBITDA: We calculate EBITDAre in accordance with the standards established by the National Association of Real Estate Investment Trusts ("NAREIT"). EBITDAre is calculated as net income (loss) (computed in accordance with GAAP), before interest expense, tax expense, depreciation and amortization, gains (or losses) from sales of depreciable operating property, impairment losses of depreciable property and adjustments to reflect our proportionate share of EBITDAre from our unconsolidated joint venture. We calculate Adjusted EBITDA by adding or subtracting from EBITDAre the following items: (i) non-cash stock based compensation expense, (ii) gain (loss) on extinguishment of debt, (iii) acquisition expenses, (iv) impairments of right of use assets and (v) the pro-forma effects of acquisitions and dispositions. We believe that EBITDAre and Adjusted EBITDA are helpful to investors as a supplemental measure of our operating performance as a real estate company because it is a direct measure of the actual operating results of our industrial properties. We also use these measures in ratios to compare our performance to that of our industry peers. In addition, we believe EBITDAre and Adjusted EBITDA are frequently used by securities analysts, investors and other interested parties in the evaluation of Equity REITs. However, because EBITDAre and Adjusted EBITDA are calculated before recurring cash charges including interest expense and income taxes, and are not adjusted for capital expenditures or other recurring cash requirements of our business, their utility as a measure of our liquidity is limited. Accordingly, EBITDAre and Adjusted EBITDA should not be considered alternatives to cash flow from operating activities (as computed in accordance with GAAP) as a measure of our liquidity. EBITDAre and Adjusted EBITDA should not be considered as alternatives to net income or loss as an indicator of our operating performance. Other Equity REITs may calculate EBITDAre and Adjusted EBITDA differently than we do; accordingly, our EBITDAre and Adjusted EBITDA may not be comparable to such other Equity REITs' EBITDAre and Adjusted EBITDA. EBITDAre and Adjusted EBITDA should be considered only as supplements to net income (as computed in accordance with GAAP) as a measure of our performance.

NAREIT Defined Funds from Operations ("FFO"): We calculate FFO in accordance with the standards established by NAREIT. FFO represents net income (loss) (computed in accordance with GAAP), excluding gains (or losses) on sale of real estate assets, gains (or losses) on sale of assets incidental to our business, impairment losses of depreciable operating property or assets incidental to our business, real estate related depreciation and amortization (excluding amortization of deferred financing costs) and after adjustments for unconsolidated joint ventures. Management uses FFO as a supplemental performance measure because, in excluding real estate related depreciation and amortization, gains and losses from property dispositions or assets incidental to our business, other than temporary impairments of unconsolidated real estate entities, and impairment on our investment in real estate and other assets incidental to our business, it provides a performance measure that, when

compared year over year, captures trends in occupancy rates, rental rates and operating costs. We also believe that, as a widely recognized measure of performance used by other REITs, FFO may be used by investors as a basis to compare our operating performance with that of other REITs. However, because FFO excludes depreciation and amortization and captures neither the changes in the value of our properties that result from use or market conditions nor the level of capital expenditures and leasing commissions necessary to maintain the operating performance of our properties, all of which have real economic effects and could materially impact our results from operations, the utility of FFO as a measure of our performance is limited. Other equity REITs may not calculate or interpret FFO in accordance with the NAREIT definition as we do, and, accordingly, our FFO may not be comparable to such other REITs' FFO. FFO should not be used as a measure of our liquidity, and is not indicative of funds available for our cash needs, including our ability to pay dividends. FFO should be considered only as a supplement to net income computed in accordance with GAAP as a measure of our performance. "Company Share of FFO" reflects FFO attributable to common stockholders, which excludes amounts allocable to noncontrolling interests, participating securities and preferred stockholders (which consists of preferred stock dividends and any preferred stock redemption charges related to the write-off of original issuance costs).

Net Operating Income ("NOI"): NOI is a non-GAAP measure which includes the revenue and expense directly attributable to our real estate properties. NOI is calculated as total revenue from real estate operations including i) rental income, ii) tenant reimbursements, and iii) other income less property expenses. We use NOI as a supplemental performance measure because, in excluding real estate depreciation and amortization expense, general and administrative expenses, interest expense, gains (or losses) on sale of real estate and other non-operating items, it provides a performance measure that, when compared year over year, captures trends in occupancy rates, rental rates and operating costs. We also believe that NOI will be useful to investors as a basis to compare our operating performance with that of other REITs. However, because NOI excludes depreciation and amortization expense and captures neither the changes in the value of our properties that result from use or market conditions, nor the level of capital expenditures and leasing commissions necessary to maintain the operating performance of our properties (all of which have real economic effect and could materially impact our results from operations), the utility of NOI as a measure of our performance is limited. Other equity REITs may not calculate NOI in a similar manner and, accordingly, our NOI may not be comparable to such other REITs' NOI. Accordingly, NOI should be considered only as a supplement to net income as a measure of our performance. NOI should not be used as a measure of our liquidity, nor is it indicative of funds available to fund our cash needs. NOI should not be used as a substitute for cash flow from operating activities in accordance with GAAP. We use NOI to help evaluate the performance of the Company as a whole, as well as the performance of our Same Property Portfolio.

Projected Unlevered Stabilized Yield: Calculated by dividing projected annual stabilized Cash NOI by projected total investment in the case of acquisitions or project costs in the case of repositionings and redevelopments. Furthermore, the Projected Unlevered Stabilized Yield is not calculated in accordance with GAAP and includes estimates of future rents and operating expenses based on our expectations for these properties going forward. Projected annual stabilized Cash NOI represents management's estimate of each project's annual Cash NOI once the property has reached stabilization and initial rental concessions, if any, have elapsed. No assurance can be given that we will complete any of these projects on the terms currently contemplated, or at all, that the actual cost of any of these projects will not exceed our estimates or that the anticipated stabilized yield(s) of these projects will be achieved; actual results may vary materially from our estimates.

Value Creation: Value Creation is a non-GAAP measure and is calculated as incremental value using stabilized yield and market cap rate at time of stabilization, as well as Projected Unlevered Stabilized Yield and current market cap rate for in-process and near-term pipeline, less total investment cost. No assurance can be given that we will complete any of these projects on the terms currently contemplated, or at all, that the actual cost of any of these projects will not exceed our estimates or that the anticipated stabilized yield(s) of these projects will be achieved; actual results may vary materially from our estimates.



