

**COMPENSATION COMMITTEE CHARTER**  
**of the Compensation Committee**  
**of Rexford Industrial Realty, Inc.**

This Compensation Committee Charter (this “Charter”) was adopted by the Board of Directors (the “Board”) of Rexford Industrial Realty, Inc., a Maryland corporation (the “Company”), on July 19, 2013, as amended by the Board on April 4, 2019.

**I. Purpose**

The purposes of the Compensation Committee (the “Committee”) of the Board of the Company are: (1) to discharge or assist the Board in discharging the Board’s responsibilities relating to compensation of the Company’s executives, including by designing (in consultation with management or the Board), evaluating, approving, or recommending to the Board for approval, implementing, administering and managing the compensation plans, policies and programs of the Company; and (2) to produce an annual report on executive compensation for inclusion in the Company’s proxy materials in accordance with applicable rules and regulations. The Committee shall ensure that compensation programs are designed to encourage high performance, promote accountability and assure that employee interests are aligned with the interests of the Company’s stockholders.

The Committee shall have all of the powers of the Board that are necessary or appropriate for the Committee to fulfill its purposes and carry out its duties and responsibilities as set forth in this Charter. In addition to the powers and responsibilities expressly delegated to the Committee in this Charter, the Committee shall have the authority to exercise any other powers and carry out any other responsibilities delegated to it by the Board from time to time consistent with the Company’s bylaws. The powers and responsibilities delegated by the Board to the Committee in this Charter or otherwise shall be exercised and carried out by the Committee as it deems appropriate without requirement of Board approval (except as required by law), and any decision made by the Committee (including any decision to exercise or refrain from exercising any of the powers delegated to the Committee hereunder) shall be at the Committee’s sole discretion. While acting within the scope of the powers and responsibilities delegated to it, the Committee shall have and may exercise all the powers of the Board. To the fullest extent permitted by law, the Committee shall have the power to determine which matters are within the scope of the powers and responsibilities delegated to it.

**II. Membership**

The Committee shall be composed of at least two directors as determined by the Board, none of whom shall be an employee of the Company and each of whom shall: (1) satisfy the independence requirements of the New York Stock Exchange (the “NYSE”) and applicable regulations promulgated by the U.S. Securities and Exchange Commission (the “SEC”); (2) be a “non-employee director” within the meaning of Rule 16b-3 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”); and (3) at all times comply with any other applicable listing requirements and rules and regulations of the NYSE, as modified from time to time, and the rules and regulations of the SEC, as modified or amended from time to time.

The members of the Committee, including the chair of the Committee (the “Chair”), shall be appointed by the Board on the recommendation of the Nominating and Corporate Governance Committee. Committee members may be removed from the Committee, with or without cause, by the Board. Any action duly taken by the Committee shall be valid and effective, whether or not the members of the Committee at the time of such action are later determined not to have satisfied the requirements for membership provided herein.

### **III. Meetings and Procedures**

The Chair (or in his or her absence, a member designated by the Chair or the Committee) shall preside at each meeting of the Committee and set the agenda for each Committee meeting. The Committee shall have the authority to establish its own rules and procedures for notice and conduct of its meetings so long as they are not inconsistent with any provisions of the Company’s bylaws that are applicable to the Committee.

The Committee shall meet on a regularly scheduled basis at least two times per year and more frequently as the Committee deems necessary or desirable.

All non-management directors who are not members of the Committee shall have the authority to attend and observe meetings of the Committee, but shall not participate in any discussion or deliberation unless invited to do so by the Committee, and in any event shall not be entitled to vote. The Committee shall have the authority to, at its discretion, include in its meetings from time to time members of the Company’s management, representatives of the independent auditor, the internal auditor, any other financial personnel employed or retained by the Company or any other persons whose presence the Committee believes to be necessary or appropriate. Notwithstanding the foregoing, the Committee shall have the authority to also exclude from its meetings any persons it deems appropriate other than members of the Committee, including but not limited to, any non-management director who is not a member of the Committee.

Consistent with the requirements of Rule 10C-1 of the Exchange Act and any other applicable listing requirements and rules and regulations of the NYSE, the Committee shall have the sole and exclusive authority, as it deems appropriate, to retain and/or replace, as needed, any independent counsel, compensation and benefits consultants and other outside experts or advisors as the Committee believes to be necessary or appropriate (the “compensation advisors”), and shall have the direct responsibility to compensate and oversee any and all compensation advisors. The Committee shall have the authority to also utilize the services of the Company’s regular legal counsel or other advisors to the Company. The Company shall provide for appropriate funding, as determined by the Committee in its sole discretion, for payment of compensation to any such persons retained by the Committee.

The Chair shall report to the Board following meetings of the Committee and as otherwise requested by the Chairman of the Board.

### **IV. Duties and Responsibilities**

1. The Committee shall, at least annually, review the compensation philosophy of the Company.

2. The Committee shall, at least annually, review and approve performance goals and objectives relating to the compensation of the Company's co-chief executive officers, evaluate the performance of the co-chief executive officers in light of those goals and objectives and determine and approve the compensation of the co-chief executive officers based on such evaluation. In determining the long-term incentive component of the co-chief executive officers' compensation, the Committee shall consider the Company's performance and relative stockholder return, the types and value of incentive awards granted to chief executive officers at comparable companies, and the awards given to the Company's co-chief executive officers in past years. The Committee shall have the sole and exclusive power to determine the co-chief executive officers' compensation.

3. The Committee shall, at least annually, review and approve all compensation for all other "officers" (as such term is defined in Rule 16a-1 promulgated under the Exchange Act).

4. The Committee shall make recommendations to the Board with respect to the implementation of incentive compensation plans and equity-based plans and shall review and approve all executive officers' employment agreements and severance arrangements.

5. The Committee shall implement and manage all annual bonus, incentive compensation, equity compensation, deferred compensation, transaction-based compensation, employee pension and welfare benefit plans, programs and arrangements (including without limitation any 401(k) plan, cash or equity incentive plan(s), long-term incentive plan, and other similar compensation arrangements), and with respect to each plan, program and arrangement, shall have responsibility for:

- (i) general administration and implementation;
- (ii) setting performance targets as appropriate;
- (iii) except to the extent that Board approval of any such amendment is required by applicable law or the listing requirements of the NYSE, approving all amendments to, and terminations of, all compensation plans and any awards under such plans;
- (iv) approving all awards under any cash-based annual bonus or long-term incentive compensation plan or program to executive officers;
- (v) approving all grants of awards to employees under any equity or equity-linked compensation plan or program (including without limitation stock options or restricted stock);
- (vi) imposing limitations, restrictions and conditions upon any grant or award as the Committee deems necessary or advisable; and
- (vii) repurchasing securities from terminated employees, as applicable.

Annual plan, program and arrangement reviews should generally include reviewing the plan's administrative costs, payouts and general incentive and retention effectiveness, reviewing current plan features relative to any proposed new features and assessing the performance of the plan's internal and external administrators if any duties have been delegated.

6. The Committee shall have the authority to establish and periodically review policies concerning perquisite benefits.
7. The Committee shall periodically review the need for a Company policy regarding compensation paid to the Company's executive officers in excess of limits deductible under Section 162(m) of the Internal Revenue Code of 1986, as amended (the "Code").
8. The Committee shall determine the Company's policy with respect to change of control or "parachute" payments.
9. The Committee shall manage and review executive officer and director indemnification and insurance matters.
10. The Committee shall approve, manage and review any employee loans that individually or in the aggregate to any service provider equal or exceed \$75,000; notwithstanding the foregoing, no loans shall be made to executive officers of the Company and any loans will be made only in accordance with applicable law.
11. The Committee shall have the authority to establish, manage and review all other executive compensation policies and plans of the Company.
12. The Committee shall annually review, evaluate and, if appropriate, recommend changes to direct and indirect forms of compensation for directors.
13. The Committee shall assist management in complying with the Company's proxy statement and annual report disclosure requirements and shall prepare and approve the Compensation Committee Report to be included as part of the Company's annual proxy statement and/or annual report on Form 10-K, as applicable, in accordance with applicable rules and regulations promulgated by the SEC.
14. The Committee shall oversee and assist the Company in preparing the Compensation Discussion & Analysis ("CD&A") and related compensation disclosures for inclusion in the Company's annual proxy statement and/or annual report on Form 10-K, as applicable, as well as other Company reports (when and as necessary) filed with the SEC. The Committee shall provide a description of the processes and procedures for the consideration and determination of executive and director compensation, as required for inclusion in the Company's annual proxy statement, all in accordance with applicable rules and regulations. The Committee shall review and discuss the CD&A with Company management and, based on the review and discussion, make a recommendation to the Board regarding whether to include the CD&A in the Company's annual proxy statement and/or annual report on Form 10-K, as applicable.
15. The Committee (i) shall have the sole and exclusive authority, as it deems appropriate, to retain and/or replace, as needed, compensation advisors; (ii) shall have the direct responsibility to compensate and oversee any and all compensation advisors retained by the Committee; (iii) subject to any exceptions under NYSE listing standards, shall undertake an analysis of the independence of each compensation advisor to the Committee, taking into consideration all factors relevant to that person's independence from management of the

Company (including the independence factors specified in the applicable requirements of the Exchange Act and NYSE listing standards), with such analysis to occur prior to selection of such compensation advisor and as appropriate thereafter; and (iv) shall have such additional authority and responsibility as may be required from time to time under the rules and guidelines of the Exchange Act and NYSE listing standards. Any fees or other amounts payable to any such compensation advisors shall be paid by the Company.

16. The Committee shall review the Company's incentive compensation arrangements to confirm that incentive pay does not encourage unnecessary risk taking and shall review and discuss, at least annually, the relationship between risk management policies and practices, business strategy and the officers' compensation.

17. The Committee shall evaluate its own performance on an annual basis, including its compliance with this Charter, and provide any written material with respect to such evaluation to the Board, including any recommendations for changes in the structure and operations of the Committee or the procedures or policies governing the Committee. The Committee shall conduct such evaluation and review in such manner as it deems appropriate. In addition, the Nominating and Corporate Governance Committee shall, on an annual basis, review the performance and management of the Committee and will make appropriate recommendations to the Board to improve the performance of the Committee.

18. The Committee shall review and reassess this Charter at least annually and submit any recommended changes to the Board for its consideration.

## **V. Delegation of Duties**

In fulfilling its responsibilities, the Committee shall be entitled to delegate any or all of its responsibilities to a subcommittee of the Committee, except that it shall not delegate its responsibilities set forth in paragraphs 3 and 5 of Section IV above or for any matters that involve executive compensation or any matters where it has determined such compensation is intended to be exempt from Section 16(b) under the Exchange Act pursuant to Rule 16b-3 by virtue of being approved by a committee of "non-employee directors."

## **VI. Disclosure**

This Charter, as it may be amended from time to time, shall be posted on the Company's website.